Improving the Landside Operation of a Container Terminal by an Intermediate Stacking Area

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Port Botany, Sydney, Australia

Capacity: 700,000 TEU

Trade growth: 7.5% per annum

2005 throughput: >800,000 TEU



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Old Landside Operation



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Landside Turnover per Hour



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Import minus Export per Hour



The straddle carriers can be most efficiently utilized if the same number of containers is arriving and departing in each hour.

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8 hour average



Straddle Carriers needed assuming optimal pairing

1 hour average



Space needed: 8 h × 12 carriers × 6 trips × 2 directions × 1.43 TEU \approx 1600 TEU



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New Terminal Design with Intermediate Stacking Area



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- 5 Rail Mounted Gantry cranes (RMGs)
- 60 Truck bays at the Gantry Road Interface (GRI)
- 100 columns \times 7 rows \times 3 stacks = max. 2100 TEU Intermediate Stacking Area (ISA)
- Max. 792 TEU Gantry Straddle Interface area (GSI)

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The Data

- 1 month of historical data
- Slightly less than 50,000 TEU
- 60% imports
- 57% 20' containers both in import and export
- Each truck either delivers of picks up a single container
- Trains are converted to trucks

Import means coming from a ship going into Australia Export means going to a ship leaving Australia



The Rules

- Export containers have to be delivered to the yard 12 hours before ship arrival. (Direct export is possible)
- Import containers have to be present in the ISA 4 hours before truck arrival. (Direct import is not allowed)
- Trucks have to book their arrival (both for import and export) in advance for a certain hour.
- The order of truck arrivals within an hour is unknown beforehand.
- No special handling for Reefer or other special containers



The Objectives

- Getting a feasible schedule (Trucks should not wait more than 15 minutes)
- Minimize the maximum number of straddle carriers needed
- Maximize the possibility for pairing straddle operations
- Balance the total RMG load from hour to hour
- Balance the load between the RMGs within the hour
- Minimize the total usage of the RMGs



Minimizing the number of needed straddle carriers

Objectives



ISA utilization

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The Plan: Decomposition into three Phases

- Strategic planning temporal assignment of container movements to hourly time slots
 → done by integer program
- Tactical setup assignment of import containers to GSI positions
 → done by integer program or simple algorithm
- Operational decision-making assignment of containers to ISA positions, of export containers to GSI positions, and trucks to GRI positions.
 Planning of precise RMG movements within the hour.
 → done by online algorithm



The Idea: Hiding Cross-travel Time by Space-Time Divisioning

- Each RMG gets an exclusive moving area of 20 columns.
- For each hour we try to restrict each RMG to a corridor of 5 columns within its moving area. The 4 corridors cycle, so every 4 hours the same corridor is used.
- The RMGs can long and cross travel at the same time. While moving from GRI to GSI it can move about 5 columns cross at no cost.



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Difficulties in Stacking or why packing is sometimes inevitable

Assume a truck picking up an import container has to book its arrival 12 hours in advance.

Note: Each container has to be moved to the ISA at least 4 hours before the truck arrives.





Objectives of the strategic IP

- Assign each container a GSI movement time within its allowed time window. The GSI movement and the GRI (Truck) movement time should match the same moving corridor.
- The maximum number of straddle carriers needed for an hour should be minimized assuming optimal pairing.
- The load of the RMGs between hours should be balanced and stay within reasonable limits.
- The utilization of the ISA has to stay within limits.

Find a schedule that gives the online algorithm a chance to succeed.



Data for the strategic IP

- *H* set of hours $\{1, \ldots, \mathscr{H}\}$
- *C* set of containers transiting GRI
- $C_h \subset C$, subset of containers transiting GRI in hour $h \in H$
- $I \subseteq C$, import containers
- *E* \subseteq *C*, export containers, $I \cup E = C$, $I \cap E = \emptyset$
- $I_h := C_h \cap I$, import containers transiting GRI in hour $h \in H$
- E_h := $C_h \cap E$, export containers transiting GRI in hour $h \in H$
- $W_c \subseteq H$, set of available hours for GSI movement by RMG for container $c \in C$ (time window in GSI)
- *L* set of RMG utilization levels $\{1, \ldots, \mathscr{L}\}$
- M set of ISA utilization levels $\{1, \ldots, \mathcal{M}\}$

 $\begin{array}{ll} \lambda_l & \in \mathbb{N}_+ \text{ Number of RMG operations below utilization level } l \in L, \ \lambda_l < \lambda_{l+1} \\ \mu_m & \in \mathbb{N}_+ \text{ Number of containers below ISA utilization level } m \in M, \ \mu_m < \mu_{m+1} \\ \tau_c & \text{TEU count of container } c \in C \text{ (either 1 or 2)} \\ \tau(X) & \sum_{c \in X} \tau_c, X \subset C. \end{array}$

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Variables of the strategic IP

Define variables $x_{ch} \in \{0, 1\}$ with $c \in C$ and $h \in W_c$.

$$x_{ch} = \begin{cases} 1, & \text{if container } c \text{ is moved between} \\ & \text{GSI and ISA in hour } h; \\ 0, & \text{otherwise.} \end{cases}$$

Further define the following non negative integer variables:

- t_h^i number of RMG movements from GSI in hour $h \in H$
- t_h^e number of RMG movements to GSI in hour $h \in H$
- $t \ge \max_{h \in H}(t_h^i, t_h^e)$, i. e., maximum number of straddle operations in any hour.
- v_h total RMG operations in hour *h*. Direct exports count as two operations.
- w_{hl} number of RMG operations in excess of λ_l , $l \in L$.
- p_h amount of TEU resident in ISA at the end of hour $h \in H$.
- amount of TEU resident in ISA at the end of hour $h \in H$ in excess of μ_m , $m \in M$.



Constraints of the strategic IP

Each container has to be moved exactly once:

$$\sum_{h \in W_c} x_{ch} = 1 \quad \text{for all } c \in C$$

Count the GSI import and export operations per hour:

$$\sum_{c \in I} x_{ch} = t_h^i \quad \text{for all } h \in H$$
$$\sum_{c \in E} x_{ch} = t_h^e \quad \text{for all } h \in H$$

Compute the maximum number of straddle (GSI) operations needed in any hour. Assuming optimal pairing the number of straddle operations needed for a particular hour is the maximum of the number of import operations of any hour and the number of export operations of any hour:

$$t \ge t_h^i \quad \text{and} \quad t \ge t_h^e \quad \text{for all } h \in H$$
 (1)



Constraints of the strategic IP

Determine the number of RMG operations (GRI+GSI) per hour :

 $v_h = |C_h| + t_h^i + t_h^e$ for all $h \in H$

Compute the number of RMG operations exceeding level *l*:

 $w_{hl} = v_h - \lambda_l$ for all $h \in H, l \in L$

Determine the number of containers resident in ISA at the end of the hour $h \in H$. On the GRI side, import containers in I_h leave the ISA whereas export containers in E_h enter the ISA. On the GSI side, the solution variables x_{ch} define the containers that are moved into or out of the ISA in hour h.

$$p_{h} = p_{h-1} + \tau(E_{h}) - \tau(I_{h})$$

$$-\sum_{c \in E} \tau_{c} x_{ch} + \sum_{c \in I} \tau_{c} x_{ch} \quad \text{for all } h \in H$$
(2)

with $p_0 = 0$. Compute the number of TEU resident in ISA at the end of hour *h* in excess of level *m*:

$$q_{hm} = p_h - \mu_m \quad \text{for all } h \in H, m \in M \tag{3}$$

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The IPs have typically about 350,000 variables, 50,000 constraints and 1 million non-zeros. Solving time with CPLEX 10.0 is less than 5 minutes.

After solving the strategic IP:

- We have fixed for each individual container the hour of its GSI movement.
- Since the hour of its GRI movement is also fixed, we can now handle each hour independently.



RMG operations per hour

Direct exports count as 2. Packing not counted.



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ISA utilization



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Number of Straddle Carriers needed



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Container dwell time in ISA



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71B



Tactical Setup: Distribution of Import Containers

Import containers have to be placed in the ISA before the GRI slot assignment for the trucks.

Goal: distribute evenly per RMG:

- Number of containers
- TEUs
- ISA dwelling time

This can be done, for example, by an integer program.



Operational Decision-making: Online Algorithm

The strategic planning has leveled the field to the point where a simple online algorithm can succeed.



Current ISA status: 687 Number direct moves: 0 GRI-ISA moves: 0 GSI_ISA moves: 0

Hour: 349, second: 45

'ZH 84



The Online Algorithm

- 1. Put all GSI \leftrightarrow ISA jobs into the "open" queue
- 2. If a truck arrives, construct a job and add it to the "admitted" queue
- If the "admitted" queue is not empty Process next job from queue Goto 2
- If "open" queue is not empty
 Is there a feasible job?
 Yes: select job and move it to the "admitted" queue
 No : If a pack operation is possible, put pack job into "admitted" queue
 Goto 2
- 5. If a nice pack job is possible, put pack job into "admitted" queue Goto 2

Whenever there is a choice, try to find something nearby.





- Load/unload operations and long travel are unavoidable
- Traveling under load is nearly optimal: only 0.1% of time exceeds time for long travel
- 15.4% of time are empty moves of which 7.9% are unavoidable
- 0.4% of time is used for packing containers

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optimum

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Truck waiting time





Reasons for excessive waiting times



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Missing from the real world and the consequences

- Overload handling (will make things easier)
- Improve Online algorithm, esp. handle 40' containers precisely
- Trucks delivering/picking up more than one container (some things get more difficult some get easier)
- More theoretical insight into stacking is needed
- Incorporate trains (will make a difference)
- Incorporate truck handling (might make a difference)
- Special containers, like reefers, hold, X-ray, etc. (sometimes can be exported directly, capacity for reefers already checked, might decompose problem)
- Incorporating booking time windows for exports (IP will get much smaller, solution quality might suffer)
- Better GSI modeling including non uniform straddle availability

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Conclusions

- The strategic IP works very well: It computes feasible schedules that are globally optimal. The global perspective ensures we do not paint ourselves in the corner.
- The Space-time Divisioning leads to very efficient RMG operations.
- The capacity of the ISA is heavily depending on the time needed for loading/unloading operations.

If the ISA is correctly dimensioned and intelligently controlled it allows top performance for the landside operation with minimum resource requirements.



Thank you!



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Questions?

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